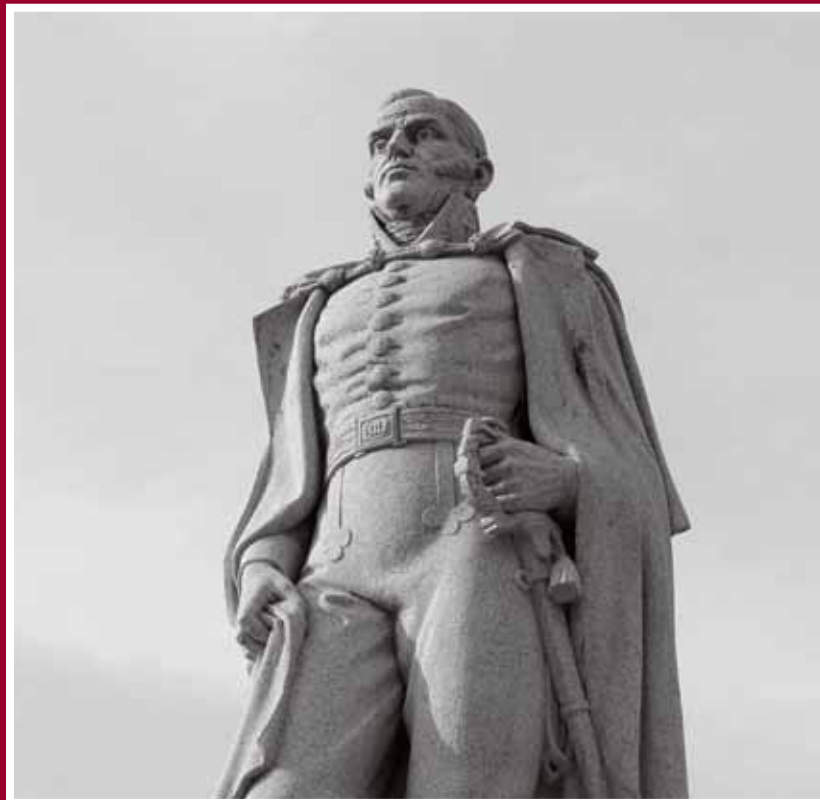


NORWICH

ANNUAL REPORT
2011–2012



Norwich University Mission Statement

“To give our youth an education that shall be American in character — to enable them to act as well as to think — to execute as well as to conceive — ‘to tolerate all opinions when reason is left free to combat them’ — to make moral, patriotic, efficient, and useful citizens, and to qualify them for all those high responsibilities resting upon a citizen of this free republic.”

ADOPTED 1843

Board of Trustees

The Board of Trustees at Norwich is an active group that serves not only as an overseer of the University, but also sets the policies that will steer and guide Norwich into the future.

The Board of Trustees currently consists of 31 men and women, each of whom brings a unique life experience to the process. Trustees are both alumni and non-alumni; military, business, and educational leaders. Their experiences help them set the vision by which to form the military and civilian leaders of tomorrow.

CHAIRMAN

Gordon R. Sullivan '59 & H'91

VICE CHAIRMAN

Joel A. Kobert '65

PRESIDENT

Richard W. Schneider

SECRETARY

David J. Whaley '76

ASSISTANT SECRETARY

Judith A. Bailey

Trustees

Keith R. Barrett '80, P'06 & P'08

Lance Boxer

John W. Bride '60

Leo A. Brooks, Jr.

Paul J. Carrara '59

Alan F. DeForest '75 & P'01

Harvey C. DeMovick, Jr. '68

Denise M. Donovan '81

Philip B. Down '70

Lorna Duphiney Edmundson

Danial E. Faizullahbhoj '84

John J. Gatti '86

Roberta F. Haney '79

Wm. Blaine Hawkins

Mark M. Kisiel '59

Larry A. Lang '77

William M. Lasky '69

Jesus A. Mangual '73

Douglas M. McCracken '70

Richard I. Neal

E. Miles Prentice

Martha T. Rainville H'06

Stephen T. Rippe '70

Philip L. Soucy '73

Gary F. Terry '81 & P'10

Mark D. Thompson '79 & P'13

Elizabeth C. Veach '92

J. Fred Weintz '47 & H'01

CHAIRMEN EMERITI

Fred C. Kreitzberg '57 & H'94

Philip R. Marsilius '43 & H'68

Rollin S. Reiter '50 & H'90

PRESIDENTS EMERITI

Loring E. Hart '61 & H'82

W. Russell Todd '50, H'75 & P'75

SECRETARY EMERITUS

Gerald L. Painter H'91

Trustee Emeriti

Diran Apelian

Francis K. Brooks '67

Louis W. Cabot H'61

David C. Crawford '52 & H'93

George F. Donovan '61 & H'12

Alfred M. Gray H'88

Carl N. Guerrerri '62

Alden Guild H'77

Carol A. Hawkes

Frederick M. Haynes '58 & H'02

Charley A. Holden, Jr. '67

Robert S. Lappin '51 & H'00

Robert B. Mack '64 & H'06

Pierson G. Mapes '59 & H'90

Abigail B. Mason

Joseph A. Milano, Jr. '66 & H'03

John S. Patton H'96

E. Tarry Polidor '64 & H'05

James N. Pritzker H'07

Jason Segal '60

Virginia G. Watkin H'86

Lawrence Wesneski '70

Gail Andrews Whelan



“I feel very confident that the future of our institution—and our country—is in good hands.”

NORWICH is and always has been a values-based institution, which is why it has been able to weather the storms of change so successfully. During times of change, values serve as both ballast and compass. The growth and evolution of Norwich—through twenty-three presidents, three names, four campuses, and a myriad of other adaptations—has remained consistent with the educational principles of its founding father, Alden Partridge.

Few schools can say this; and Norwich owes its ability to do so because of Captain Partridge’s rare vision and the enduring legacy he instilled in the University. His emphasis on experiential learning and his mission “to make moral, patriotic, efficient, and useful citizens” remains at the very core of this institution.

By honoring the tenets set down by our founder, we remain faithful to the past while continuing to adapt to an ever-changing future. And when I see how our alumni are contributing to society, and what our students here at Norwich are achieving, I feel very confident that the future of our institution—and our country—is in good hands.

Norwich is a remarkable place. It was remarkable back when I was a student, and it is remarkable today. Different, granted, but still remarkable. And it is largely because of the faithfulness of people like you.

Because you care, and because you give—of your time, your ideas, and your resources—you make this place possible.

Seven years from now we will be celebrating our bicentennial. And with that will come more change. We do not know yet what challenges await us in our third century of service to our Nation, but we will do our best to prepare our students and our institution to meet those challenges head on. We will honor the past while continuing to adapt to an ever-changing world.

Thank you for your support and for believing in Norwich. Today, more than ever, the world needs Norwich graduates.

A handwritten signature in black ink, appearing to read "Gordon R. Sullivan". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

GORDON R. SULLIVAN '59
General, U.S. Army, Retired
Chairman, Board of Trustees

Contents

- 1 **Chairman's Letter**
- 3 **President's Message**
- 4 **The Partridge Society**
- 10 **Making a Difference**
- 16 **Giving Back**
- 18 **Leaders in Cyber-Defense**
- 20 **Bearing the Torch Update**
- 22 **Financial Statements**



This report lists Partridge Society Annual Members and those who have achieved Lifetime Membership and above. A complete list may be found at www.alumni.norwich.edu/annualreport. Both lists acknowledge gifts received and new memberships granted between June 1, 2011, and May 31, 2012. Gifts received and memberships granted after May 31, 2012, will appear in the FY2012-2013 Annual Report.

For information on making a gift to Norwich, visit our website at www.alumni.norwich.edu, e-mail development@norwich.edu, or call the Development and Alumni Relations Office at (802) 485-2300.

The utmost care has been taken in preparing this report. Occasionally, however, errors do occur. We apologize if this has happened and ask that you notify us with any inaccuracies or omissions. Please call Chrissie Eastman at 802-485-2307 or e-mail development@norwich.edu if you have questions or would like to order extra copies.



President's Message

WHEN ALDEN PARTRIDGE founded Norwich University his goal was to develop enlightened and useful citizen-soldiers who would be ready to serve their nation in various capacities. For almost 200 years Norwich graduates have followed Partridge's vision, honorably protecting our freedoms on the battlefield and earning distinction in their civilian pursuits.

As we prepare for our third century of service to the nation, the threats and challenges facing our Republic today are different from those in the past. In addition to fighting conventional warfare, America and her allies are confronted every day with cyber attacks that threaten our infrastructure.

Fifteen years ago Norwich saw the issue of cyber warfare as an emerging risk, and we dedicated resources to information assurance programs to teach undergraduate and graduate students how to combat this threat. Cyber attacks have proven to be a reality, and our preparation for teaching the skills necessary for dealing with them has vaulted the University onto the world stage.

The National Security Agency and the Department of Homeland Security have designated Norwich University as a National Center of Academic Excellence in Information Systems Security Education for another five years. We now are one of only four colleges in the U.S. certified as national centers of academic excellence in both information assurance and digital forensics.



Norwich is constantly working to anticipate and identify threats to the Republic so we can prepare the Nation's future leaders to fight them. We know that if Norwich stays on the cutting edge of educating students to defend the Republic, the Republic will always send its best students to Norwich. I encourage you to share your thoughts with me on future issues and potential threats facing the Nation, so that Norwich can continue to meet the needs of our beloved America.

I want to thank you for helping Norwich to achieve success on so many fronts. With your continued support we are accomplishing great things—in the classrooms, on the athletic fields, and out in the community. Our Corps of Cadets stands at 1500—the largest in our history. Our graduates continue to excel in the military and private sectors, and reports from the battlefield tell us our graduates are performing to the highest standards.

Without your margin of excellence dollars we could not realize these accomplishments, sustain our momentum, or maintain our traditions as the Nation's first and only private military college.

Norwich forever!

A handwritten signature in black ink, which appears to read "Richard W. Schneider". The signature is fluid and cursive, written over a white background.

Richard W. Schneider, RADM, USCGR (RET.)
PRESIDENT, Norwich University

The Partridge Society Membership

The mission of the Partridge Society is to encourage alumni, parents, and friends of Norwich University to help the University achieve its financial goals and to formally recognize those who do. There are four categories of Partridge Society membership: Annual Members contribute annual gifts of \$1,000 or more during the University's fiscal year; Lifetime Members, Generals and Chairman's Diamond Club Members have cumulative giving of \$20,000 or more; Garrison Associates Members have consecutive giving for five or more years; and members of the 1819 Circle have made a planned or deferred gift to the University.

The following list acknowledges Annual Members as well as donors who have achieved Lifetime Membership status and above. A complete list can be found online at www.alumni.norwich.edu/ annual report.

CHAIRMAN'S FOUR DIAMOND (\$6,000,000 - \$7,999,999)

COL (IL) J. N. Pritzker,
ILARNG (Ret.) H'07

CHAIRMAN'S THREE DIAMOND (\$4,000,000 - \$5,999,999)

Mr. & Mrs. Fred C.
Kreitzberg '57 & H'94
Mr. & Mrs. Robert B. Mack '64 & H'06

CHAIRMAN'S TWO DIAMOND (\$2,000,000 - \$3,999,999)

Mr. & Mrs. A. J. Bartoletto '52 & H'09
Mr. & Mrs. David C.
Crawford '52 & H'93

CHAIRMAN'S ONE DIAMOND (\$1,000,000 - \$1,999,999)

Paul & Joanne Carrara '59
Lawrence Costa '80
Harvey & Jeanne DeMovick '68
Mr. & Mrs. John L. Drew
Fred & RoxAnn Haynes '58 & H'02
Pier & Pat Mapes '59 & H'90
Mr. J. Fred Weintz, Jr. '47 & H'01

FIVE-STAR GENERALS (\$750,000 - \$999,999)

Allen & Kate Doyle '71
Donald I. '52 & Barbara L. Richmond

FOUR-STAR GENERALS (\$500,000 - \$749,999)

Jack & Lona Abare '57 & P'87
George & Bridget Donovan '61
Mr. & Mrs. Robert M. Johnson '60 & H'63
Mr. & Mrs. John Malloy, Jr. '90
Mr. & Mrs. Philip R. Marsilius '43 & H'68
Mr. & Mrs. Joseph A.
Milano, Jr. '66, '66 & H'03
E. Tarry & Pat Polidor '64 & H'05
Rol & Dori Reiter '50 & H'90
Philip '73 & Peg Soucy

THREE-STAR GENERALS (\$250,000 - \$499,999)

Daniel & Nancy Archuleta
Dr. & Mrs. Kevin D. Crowley '70
Dick & Sue Francis '60
Carl '62 & Elizabeth '63 Guerrerri
Harry T. Hale '55
Jo-Anne C. Kennedy W'63 & P'96
Mark & Polly Kisiel '59
Mr. & Mrs. Douglas M. McCracken '70
Al & Stephanie Moskal '67 & P'95
Jason & Mary Jo Segal '60
Mr. & Mrs. Edward E. Steele '59 & P'95
Roderic & Patricia Vitty P'89

TWO-STAR GENERALS (\$100,000 - \$249,999)

H.R.H. Prince Abdulrahman
Al Faisal P'93
Mr. & Mrs. Arthur W. Anderson '60
Paul R. Andrews '73
Frederic '58, H'91 & Elinor '58 Bertrand
Edwin J. '51 & Thelma I. '51 Beyerl P'75

Patricia Bixby-McHugo
Ralph '55 & Susanne '52 Boyd, Jr.
John Bride '60
Thaddeus Buczko '47 & H'96
Louis W. Cabot H'61
Dave & Roz Carlson '61
Dr. Robert W. Christie '44 & H'72
Joe & Sandra W'59 Clausen
Robert & Danielle Crecco '47
Mr. & Mrs. Arthur O. Davidson, Jr. '52
Andrew '57 & Barbara '58 DeGraw
LTC Denise M. Donovan, USA (Ret.) '81
Robert C. Dowdell, Jr. '63
Mr. & Mrs. John W. Dreyer '59
Dorothy H. Eichorn '43
Gordon & Mary Fawcett '59
Bob '49 & Eleanor '50 Forger P'75
Mr. & Mrs. Gordon G. Garney '60 & '61
Carlene Gavin W'60
Mr. & Mrs. Harold P. Grout '59 & P'84
Bette Habig P'87
Clifford & Doris Heisler '66
Charley & Kathy Holden '67
COL Guy S. & Robin
Huntley, AUS (Ret.) '60
Bruce A. Joseph '59
Mr. & Mrs. Joel A. Kobert '65
Rudolph & Elaine Laine '66
Larry & Kathy Lang '77
Ernest Lausier '68
David & Nina Luce '54
Bob & Lou Ellen MacDonald P'06
Hugh '51 & Olive '49 March P'82
Abigail B. Mason
Douglas '66 & Nancy '67 Matthews
Marion McDermott W'41
Eleanor & Dick McManus '52
Barry & Marcia Meinerth '68
Jack & Rosemarie Okonski '55

Dr. Jeff Papows '76 & H'98
Robert A. Parkin '59
Joanne Holbrook Patton
Maj Gen & Mrs. John S. Patton,
USAF (Ret.) H'96
Rodney & Ann Peterson '51
Christopher Righter '60
Mr. & Mrs. Stephen Sabol
RADM & Mrs. Richard W. Schneider,
USCGR (Ret.)
Winslow T. Shearman '56
Gregory A. Simeone
Salvatore Simeone '44
Edward & Josie Smith, Jr. '58
John P. '69 & Virginia D. '69 Stabile, II
Richard L. Starbuck '68
GEN & Mrs. Gordon R. Sullivan,
USA (Ret.) '59 & H'91
Gary & Carolyn Terry '81 & P'10
MG & Mrs. W. Russell Todd,
USA (Ret.) '50, H'75, H'93 & P'75
Stephen G. Toomey '71
George '66 (Deceased) & Lucia '66
Underhill P'96
Allen & Elizabeth C. Veach '92
Virginia G. Watkin H'86
Mr. & Mrs. Lawrence E. Wesneski '70
Gail A. Whelan
COL Conrad D. & Marilyn Whitney,
AUS (Ret.) '51
Dudley H. Willis '64

ONE-STAR GENERALS (\$50,000 - \$99,999)

David & Kimberly Abare '87
Florilla P. Ames '29
Tevfik Arif P'08
Brian & Sandra Ashe '68
Dale & Marty Barber '70
Bruce K. Battel '66
Mr. & Mrs. Bruce R. Beaney '67
Paul '69 & RoseAnn Beaudoin
Mr. & Mrs. Larry H. Becker '61
Bill & Debbie Blackwood '68
Mrs. Andrew T. Boggs W'44
Mr. & Mrs. Maurice Bouchard '58
Vivian S. Bryan P'70
Mark & Allyn Callahan '70
Barry & Bonnie Chouinard
Drs. Gary J. & Sharon J. Confessore '63
Bernie & Bette Crowley '56
Alan '75 & Cynthia '75 DeForest P'01
Carole Donnelly W'54
COL & Mrs. Carl L. Drechsel,
USAR (Ret.) '67
Ralph W. Dunham '78
Don & Anne Fawcett '63
Jim & Carolyn Fouts '70
Rev. William S. Gannon '88
R. Rand & Alexandria W. Garbacz '61
James '59 & Eileen Geller
Edward & Susan Giannattasio '79
George F. Giering '65
Dana B. Gould '63
Maxine Grad
Bradford Greason '50
Mr. & Mrs. Robert W. Grieve '50
Luther & Sally Hackett



Walter & Edith Henry '45
 COL & Mrs. David A. Hicks,
 USA (Ret.) '50
 Priscilla Higgins P'88 & P'90
 Stephen Jones '71
 Charles H. Kosmaler, Jr. '65
 Dr. A. Ralph Kristeller '50
 John S. Lane '50
 Robert S. Lappin '51 & H'00
 Judith P. Lavin W'50
 Rosalie Lea W'50
 Mr. & Mrs. Charles Lockard
 COL & Mrs. Reinhard M. Lotz,
 USA (Ret.) '60
 John W. Luce '50
 William E. & Rachel A.
 McIntosh '67 & P'95
 Timothy Mellon
 LTC Radcliffe G. Mitchell, Jr. '58
 Skip Molter '66
 John K. Mulligan '72
 Dorothy Oliver
 Mr. & Mrs. John G. Oliver, II '51
 Henry & Meg Pierpan '59
 William C. Pollock '64
 A. Graham & Louise Powers '68
 Bob & Pat Reath '59
 MG Stephen T. Rippe, USA (Ret.) '70
 & Kate Rice
 Tom & Carolyn Rumney '69
 Bill '62 & Tay '62 Sawyer
 Mr. & Mrs. Kendrick Snyder P'07
 Robert W. Sullivan '69
 Patricia M. Swift '52 & W'52
 Roland B. & Carolyn R. Swift '51
 Landers & Jennifer Symes '87
 Jim & Anna Beth Taylor '68
 Mr. & Mrs. William H. Thomas, Jr. '67
 Mr. & Mrs. Jekabs P. Vittands '60
 Eugene W. & Grace L. Ward '49
 Alan H. Weiss
 Patricia Whaley P'74 & P'76
 H. Edward Whitney '58
 Mr. & Mrs. Robert A. Williams '69
 George '67 & Diane Wisell

LIFETIME MEMBERS

(\$20,000 - \$49,999)
 George C. Ackley '54
 Anthony & Marietta Agnitti '84 & '84
 Mr. & Mrs. Charles R. Aimi '59
 COL & Mrs. G. Robert Akam,
 USA (Ret.) '58
 Richard Allard '55
 Frank & Emille Allen '58
 John & Jackie Allen '60
 Howard '67 & Priscilla '66 Alpert
 COL & Mrs. Michael Anastasio,
 USA (Ret.) '67
 Anonymous
 Dr. & Mrs. Diran Apelian
 Doug & Lil Armstrong '64
 Gabriel & Jane Auerbach '61
 Mr. & Mrs. Howard L. Bacon '44
 Mr. & Mrs. Lawrence E. Bailey '65
 Roy '65 & Joanne '88 Bair
 Keith '80 & Susan '80
 Barrett P'06 & P'08

David & Helen Barrington '59 & P'98
 Frederick '63 & Mary '59 Bashara
 W. Ross & Elaine Beal, Jr. '59
 Allan F. Beck '43
 Mr. & Mrs. Edward H. Behie '59
 Ervin Bell
 Steven J. Bergholtz '84
 LCDR R. Jon Bigelow, USN (Ret.) '89
 Roy S. Black
 William & Judith Black '59
 Harry '68 & Kathy '66 Blackey
 Virginia N. Blair '28 (Deceased)
 Walter F. & Bonnie L. Bleiler, Jr. '62
 William & Cathrine Bonk '66
 Bruce J. Bonnell '63
 Keith Breslauer
 BG & Mrs. Leo A. Brooks, Jr., USA (Ret.)
 Lynn H. Brooks '57
 COL & Mrs. Charles A. Brox, Jr.,
 USAR (Ret.) '57 & P'85
 Jack '59 (Deceased) & Judy '59 Bryant
 Shawn & Helen Bryan '70 & M'03
 Lawrence J. Budnick, Jr. '64 & P'86
 Mr. & Mrs. Philip Burkhardt '70
 BG & Mrs. John C. Burney,
 USA (Ret.) '46
 Robert G. Buttinger '45
 Lt Col Raymond '54 &
 Elizabeth '55 Cairns, Jr., USAF (Ret.)
 Mr. & Mrs. Herbert C. Caldwell
 Jacqueline Campbell W'44
 John T. Campbell '72
 Dr. Anthony Caprio '60
 Mrs. Anthony J. Carbone W'58 & P'88
 Bill Carr '53
 Bobby Carroll '97
 Steve & Patricia Cerjan '64
 Jane Cervenka P'79
 Charles Chevalier
 Constance M. Collins '47 & W'44
 Gifford Combs
 Clement R. Confessore '58
 David J. Conrad '57
 David & Karen Cook '61
 William F. Corcoran '66
 Kirk '62 & Linda '63 Corliss, Jr.
 Roger W. Coviello '70
 Dan Cox '71
 Kathryn E. Cram W'36 (Deceased)
 Peter & Barbara Cronin '59
 Peter & Marlene Dalrymple '65 & '66
 John A. Dalton
 COL & Mrs. Roger H. Damon,
 USA (Ret.) '51
 Robert M. Davidson '60
 Mr. & Mrs. Christian De Carlo '52
 Tom '59 & Mary Ellen Decker
 James & Gloria DiGiacomo '89
 Richard M. Divver '55
 Richard M. Donofrio '59
 Scott & Mary Ellen Dow '85
 COL & Mrs. William A. Dow,
 USA (Ret.) '61
 Phil Down '70
 Mr. & Mrs. Thomas M. Downs '82
 Edward T. & Gail Dunne '65
 Mr. & Mrs. Robert D. Edell '70
 Mr. & Mrs. William T. Edgett '51
 Jonas W. & Angela Ek '86

Dr. David Erick Elkowitz '89
 William S. English '58
 Mr. & Mrs. James Fagan '87 & '88
 Danial & Sasha Faizullahoy '84
 Brad & Eileen Faxon '60
 James A. & Lori H. Fay
 Robert '54 & Shirley '54 Fenner
 M. Claire Finigan W'50
 John & Natalie Fischer '63
 Jon E. Fogg '68
 Ethel G. Foy P'65
 Iris R. Frangos '57 & W'52
 COL Roger C. Franklin, USAR (Ret.) '60
 Kevin & Susan Frary '69
 Robert Friedman
 Remo Gandin '42 (Deceased)
 Mr. & Mrs. Alfred S. Gardner '53
 Mr. & Mrs. Robert E. Garrison
 Brendan & Joan Garvin '69
 Donald & Silvia Gill '65
 Mr. & Mrs. Roger C. Gilman '58
 COL & Mrs. Harold L. Gilmore,
 USAR (Ret.) '53
 Ted Gomatos '59
 Gen Alfred M. Gray, Jr.,
 USMC (Ret.) H'88
 Mr. & Mrs. Richard C. Gray '64 & P'94
 MG John R. Greenway, USA (Ret.) '56
 John W. Greenwood '51
 Russell Grogan P'96
 Kenneth & Mary Lou Gross
 Dr. & Mrs. Adrian W. Grubs '55
 Mr. & Mrs. Alden Guild H'77
 Joan Hale W'45
 Mrs. Robert M.
 Hallam W'44 & P'70 (Deceased)
 Mr. & Mrs. Jeffrey Hannon '86
 Mr. & Mrs. Karl Hannum
 Richard S. & Lynne D. Hansen
 Thomas & Gretchen Harris '60
 Dr. Carol A. Hawkes
 Blaine & Robin Hawkins
 Mr. & Mrs. Gordon T.
 Hay, Jr. '49, P'78 & P'82
 Thomas Y. Heath '64
 Art Heinmiller '57
 William J. Herbert P'91
 Clark & Colleen Hicks '71
 H. Douglas & Margaret
 Hinkle '71 & P'99
 Calvin Hosmer, III '55
 Virginia R. Houston
 Linda Parker Hudson
 Mr. & Mrs. Larry W. Jeffords '69
 Norman Johnson '50
 Josef & Nancy Jordan '59
 COL & Mrs. John F. Jorgensen,
 USA (Ret.) '62
 Chad & Sheila Kageleiry '83
 Elaine Keating Brian W'56
 Rebecca C. P. & Paul Vincent
 Kennedy '71
 Patricia Kiley W'45
 Mr. & Mrs. Donald L.
 Kjelleren '54 & P'81
 Dr. & Mrs. Michael D. Krause '64
 Chris & Martha Kristian '83
 Hale H. (Deceased) '50 & Eileen Lait
 Dr. & Mrs. Jon H. Larson '63

William Lasky '69
 Robert A. Lavette '57
 Sydney Lea
 Mr. & Mrs. James J. Levesque, Jr. '64
 COL & Mrs. Carl B. Lind, USA (Ret.) '51
 John '94 & Leslie Linfield
 Claudia Lockard W'44
 Mr. & Mrs. Richard S. Lovis '52
 George & Julia Lyons '65
 Mr. & Mrs. Robert C. Maccarini '60
 Joseph E. MacLeod '84
 Mr. & Mrs. Richard W. Macy '63
 Paul & Molly Magness '95
 John & Katie Manchester '64
 John J. Manning '81
 Frank '70 & Silsby '69 Marino
 Karen P. McGrath
 Dr. Craig J. McLaughlin '80
 Mr. & Mrs. Hugh McLaughlin '87
 Paul McMackin, Jr. '66
 Kevin & Kate Mercadante '77
 William Minnick '62 (Deceased)
 CAPT & Mrs. Christopher C. Misner,
 USN '90 & M'06
 R. John Mitchell
 Stanford & Alice Mohr
 Karl '84 & Susan '84 Moisan
 Francis & Gertrude Moran, Jr. '60
 Mr. & Mrs. James E. Moriarty, Jr. '60
 Patrick Moriarty '81
 Thomas & Carol Morse '60
 Dr. Donald & Ann Morton '57
 G. Burton Mullen '62
 Dr. John Nazzaro '41
 Ed & Gail Nestlerode, Jr. '74
 John A. & Helen W. Newton '61
 Mr. & Mrs. Andrew C. Nickas '57
 Mr. & Mrs. Anthony A. Nickas '82
 Nancy Nock W'56
 David & Carrie Noll '88
 John & Gail Norris '60
 Priscilla Nystedt W'42
 COL & Mrs. Charles J. O'Brien,
 USA (Ret.) '63
 Mr. & Mrs. Edward F. O'Brien, Jr. '59
 David & Mary Beth Orfao '81
 Harvey B. Otterman, Esq.
 P'74, P'78 & P'84 (Deceased)
 Phyllis D. Paige '75
 Gerry H'91 and Jackie Painter '76
 Mr. & Mrs. Leonard N. Palmer '63
 Mr. & Mrs. Harold Parmelee '58
 William & Heidi Passalacqua '88 & P'15
 Zeke & Barbara Peach '56
 Richard A. Pender
 MG Charles H. Perenick, USA (Ret.) '56
 Dr. Roberta J. Perna '94
 Robert & Susan Perry '61
 Keith & Stephanie Pfromer '89
 Mr. & Mrs. George H. Phillely '64
 Robert W. Phinney '50
 Craig S. Piers '69
 Anne Baker Platt W'40
 Allen Potter '58
 Mr. & Mrs. E. Miles Prentice, III
 Mary Psalidas W'50
 Mr. & Mrs. Thomas S. Reynolds '87
 Steven C. & Sharon Rhatigan '72
 Paula A. Gills & Edward L. Richards, Jr.

Kenneth & Joan Richardson '53
 John D. Ridill '67
 Mr. & Mrs. John E. Riggs, III '67
 David J. Rodgers '82
 Mr. & Mrs. Fred B. Roedel, III '85
 Carl M. Rubin '78
 Mary Rudd '84 & M'06
 Dominic William Ruggerio '61
 Jerry O. Runyon '60
 Mr. & Mrs. Robert M. Russell '56
 Shelia R. Rysz W'67
 Maurice R. Salada '68
 Virginia B. Sanborn '42
 David E. Sargent '57
 Mr. & Mrs. Eric W. Schmidt '55
 LTC & Mrs. Andrew J. Seremeth, Jr.,
 USA (Ret.) '63
 Bob & Linda Shanahan '63
 C. Howard Shannon '66
 Gordon & Marilyn Shepardson '57
 Harry Sholk '52
 Ed '66 & Nancy Shyloski
 Bob Small '61
 Helen P. Smith W'28 (Deceased)
 Walter & Suzanne Smith '57
 Nicholas R. Spagnoli '59
 William Steele '59
 Mr. & Mrs. Alexander Stephen '60
 Dennis Stone '70
 Michael J. Sullivan '66
 Philip '81 & Julie '93 Susmann
 Mark Thompson '79 & P'13
 Philip & Donalda Tiemann, Jr. '50
 Mark Titus '70
 Shirley Tourigny W'53
 Pauline I. Tozer
 Ann Turner H'01
 William E. Turner, Jr. '65
 Mr. & Mrs. J. Alexander Resly
 Bettye Udell W'42
 Mr. & Mrs. Winfred Valentine '60
 Frederick E. & Linda VanAlstyne '67
 Ed & Judy Verock '65
 COL Charles Viall, USA (Ret.) '64 &
 Maureen Viall, SES
 Celia Waldo W'51
 Jo-Ann D. Wallace P'00
 Margaret Wallace '00
 David & Georgina Warren '74
 Gary '66 & Susan '67 Welchman
 Peter & Suzanne Wernett '60
 David '76 & Stacey Whaley
 Paula Wheeler W'58
 Anne G. Whiteside '77
 Alba M. Whitney W'37
 Mr. & Mrs. David H. Willis '64
 Anne Wilson W'60
 Mary C. Wing W'45
 LTC Thomas H. Wright, Jr.,
 USA (Ret.) '75
 Robert C. Young '59 & P'85
 Robert & Vicky Young P'00

Annual Contributors

PRESIDENT'S CABINET

(\$10,000 or more)

Jack & Lona Abare '57 & P'87
 Anthony & Marietta Agnitti '84 & '84
 Mr. & Mrs. A. J. Bartoletto '52 & H'09
 Mr. & Mrs. Larry H. Becker '61
 Edwin J. '51 & Thelma I. '51 Beyerl P'75
 Walter F. & Bonnie L. Bleiler, Jr. '62
 Mr. & Mrs. Maurice Bouchard '58
 Ralph '55 & Susanne '52 Boyd, Jr.
 BG & Mrs. Leo A. Brooks, Jr.,
 USA (Ret.)
 Donna J. Brownell
 Dave & Roz Carlson '61
 Paul & Joanne Carrara '59
 Robert Carrara '61
 Charles Chevalier
 Michael J. Cleary, Ph.D. '61
 Lawrence Costa '80
 Mr. & Mrs. David C.
 Crawford '52 & H'93
 Robert & Danielle Crecco '47
 Peter & Marlene Dalrymple '65 & '66
 John A. Dalton
 Mr. & Mrs. Arthur O. Davidson, Jr. '52
 Harvey & Jeanne DeMovick '68
 Carole Donnelly W'54
 LTC Denise M. Donovan,
 USA (Ret.) '81
 Allen & Kate Doyle '71
 Mr. & Mrs. John L. Drew
 Ralph W. Dunham '78
 Dick & Sue Francis '60
 Dana B. Gould '63
 Carl '62 & Elizabeth '63 Guerreri
 Harry T. Hale '55
 Fred & RoxAnn Haynes '58 & H'02
 Bruce A. Joseph '59
 Clarke & Cathie Keenan
 Mark & Polly Kisiel '59
 Mr. & Mrs. Joel A. Kobert '65
 Mr. & Mrs. Fred C. Kreitzberg '57 & H'94
 Larry & Kathy Lang '77
 William Lasky '69
 Bob & Lou Ellen MacDonald P'06
 Mr. & Mrs. Robert B. Mack '64 & H'06
 Mr. & Mrs. John Malloy, Jr. '90
 Pier & Pat Mapes '59 & H'90
 Hugh '51 & Olive '49 March P'82
 Abigail B. Mason
 Mr. & Mrs. Douglas M. McCracken '70
 Mr. & Mrs. Joseph A.
 Milano, Jr. '66, '66 & H'03
 Al & Stephanie Moskal '67 & P'95
 John K. Mulligan '72
 John A. & Helen W. Newton '61
 David & Mary Beth Orfao '81
 Robert A. Parkin '59
 Dr. & Mrs. Michael Parry P'01
 Maj Gen & Mrs. John S. Patton,
 USAF (Ret.) H'96
 Daniel J. Paul
 David M. Paul, Jr.

Zeke & Barbara Peach '56
 Rodney & Ann Peterson '51
 COL (IL) J. N. Pritzker, ILARNG
 (Ret.) H'07
 James W. Quinn, Jr. '61
 Donald I. '52 & Barbara L. Richmond
 Christopher Righter '60
 MG Stephen T. Rippe,
 USA (Ret.) '70 & Kate Rice
 Tom & Carolyn Rumney '69
 Mr. & Mrs. Stephen Sabol
 Bill '62 & Tay '62 Sawyer
 RADM & Mrs. Richard W. Schneider,
 USCGR (Ret.)
 Jason & Mary Jo Segal '60
 Philip '73 & Peg Soucy
 John P. '69 & Virginia D. '69 Stabile, II
 Mr. & Mrs. Edward E. Steele '59 & P'95
 Landers & Jennifer Symes '87
 Allen & Elizabeth C. Veach VC '92
 Roderic & Patricia Vitty P'89
 J. Fred Weintz, Jr. '47 & H'01
 David Westerman
 Dudley H. Willis '64
 Robert & Vicky Young P'00

ERNEST HARMON ASSOCIATES

(\$5,000 - \$9,999)

David & Kimberly Abare '87
 Howard '67 & Priscilla VC'66 Alpert
 Michael & Susan Anderson '66
 Dr. & Mrs. Diran Apelian
 Doug & Lil Armstrong '64
 Frederic '58 & H'91 &
 Elinor '58 Bertrand
 Mr. & Mrs. Philip Burkhardt '70
 Mark & Allyn Callahan '70
 Bobby Carroll '97
 Drs. Gary J. & Sharon J. Confessore '63
 David J. Conrad '57
 David & Karen Cook '61
 Kirk '62 & Linda '63 Corliss, Jr.
 Jim & Carol (Decker) '84 Trihy
 George & Bridget Donovan '61
 COL & Mrs. William A. Dow,
 USA (Ret.) '61
 Mr. & Mrs. James Fagan '87 & '88
 Danial & Sasha Faizullahoy '84
 Donald Faust
 John & Natalie Fischer '63
 R. Rand & Alexandria W. Garbacz '61
 James '59 & Eileen Geller
 Maxine Grad
 Mr. & Mrs. Robert W. Grieve '50
 John Gurun '55
 Blaine & Robin Hawkins
 Clifford & Doris Heisler '66
 H. Douglas & Margaret Hinkle '71 & P'99
 Charley & Kathy Holden '67
 COL Guy S. & Robin Huntley,
 AUS (Ret.) '60
 Mr. & Mrs. Larry W. Jeffords '69
 Stephen Jones '71
 William R. Legge '57
 Mr. & Mrs. James J. Levesque, Jr. '64
 Robert O. Lindefield '86
 John '94 & Leslie Linfield
 Mr. & Mrs. Charles Lockard

William E. & Rachel A.
 McIntosh '67 & P'95
 Stanford & Alice Mohr
 Skip Molter '66
 David & Carrie Noll '88
 John Patton '86 & Diane Becker
 Robert & Susan Perry '61
 Andria & Jerome '84 Petrocelli
 Keith & Stephanie Pffromer '89
 Craig S. Piers '69
 Allen Potter '58
 Mary Rudd '84 & M'06
 Dominic William Ruggerio '61
 David E. Sargent '57
 Gunjan M. Shah '96
 Donald N. & Barbara A. Shaw '51
 CPT Charles L. Shudtz, USA '62
 Salvatore Simeone '44
 Mr. & Mrs. Kendrick Snyder P'07
 Richard L. Starbuck '68
 GEN & Mrs. Gordon R. Sullivan,
 USA (Ret.) '59 & H'91
 Mr. & Mrs. William H. Thomas, Jr. '67
 Mark Thompson '79 & P'13
 Mr. & Mrs. Winfred Valentine '60
 Mr. & Mrs. Jekabs P. Vittands '60
 Alan H. Weiss
 Mr. & Mrs. Lawrence E. Wesneski '70
 Gail A. Whelan
 Mr. & Mrs. Robert A. Williams '69

RALPH NOBLE ASSOCIATES

(\$2,500 - \$4,999)

John & Jackie Allen '60
 Roy '65 & Joanne '88 Bair
 Frederick '63 & Mary '59 Bashara
 Paul '69 & RoseAnn Beaudoin
 Mr. & Mrs. Edward H. Behie '59
 Mr. & Mrs. Andrew S. Biechlin '97
 LCDR R. Jon Bigelow, USN (Ret.) '89
 Robert Bleimeister
 Roger Bloomfield '66 & P'98
 John T. Campbell '72
 Neil '82 & Melanie Campbell
 Steve & Patricia Cerjan '64
 Robert M. Davidson '60
 Rosario DiSalvo '51
 Scott & Mary Ellen Dow '85
 Phil Down '70
 Roman Dutkewych
 Jonas W. & Angela Ek '86
 Don & Anne Fawcett '63
 Bob '49 & Eleanor '50 Forger P'75
 Roger & Karen Fossett '86
 Rev. William S. Gannon '58
 Mr. & Mrs. Gordon G.
 Garney '60 & '61
 Edward & Susan Giannattasio '79
 Gen Alfred M. Gray, Jr.,
 USMC (Ret.) H'88
 MG John R. Greenway, USA (Ret.) '56
 Clayton Hammond '51
 Roberta F. Haney '79
 Mr. & Mrs. Jeffrey Hannon '86
 Art Heinmiller '57
 Norman Johnson '50
 COL & Mrs. John F. Jorgensen,
 USA (Ret.) '62

Glenn & Nancy Kinder M'04
 Dr. & Mrs. Jon H. Larson '63
 Blair & Barbara Lavoie '84
 Adam & Jennifer Lazar '05
 Mr. & Mrs. David Lozier, Esq. '91
 John & Katie Manchester '64
 Mr. & Mrs. David H. Martin
 Karen P. McGrath
 Eleanor & Dick McManus '52
 CAPT & Mrs. Christopher C. Misner,
 USN '90 & M'06
 Mr. & Mrs. James E. Moriarty, Jr. '60
 Dr. Donald & Ann Morton '57
 Kent Murray '88
 Mr. & Mrs. Anthony A. Nickas '82
 Jim & Ann O'Donnell P'13
 Mr. & Mrs. John G. Oliver, II '51
 Phyllis D. Paige '75
 Mr. & Mrs. Leonard N. Palmer '63
 Mr. & Mrs. Walter F. Pardo '91
 & Family
 MG Charles H. Perenick,
 USA (Ret.) '56
 Mr. & Mrs. E. Miles Prentice, III
 Martha T. Rainville H'06 &
 Paul McHale
 Anthony J. Reale '64
 Roger G. & Nancy E. Samia '61
 Winslow T. Shearman '56
 Gordon & Marilyn Shepardson '57
 Yank Shugg '68
 Ken & Elizabeth Squier
 William E. Turner, Jr. '65
 Leslie H. Tye '51
 COL Richard E. Van Ness, Jr.,
 USA (Ret.) '52
 Virginia G. Watkin H'86
 David '76 & Stacey Whaley
 COL Conrad D. & Marilyn
 Whitney, AUS (Ret.) '51
 LTC Thomas H. Wright, Jr.,
 USA (Ret.) '75

REGULAR MEMBERS

(\$1,000 - \$2,499)

George C. Ackley '54
 Phil '66 & Jane '66 Ackley
 Mr. & Mrs. Charles R. Aimi '59
 COL Bob Akam &
 COL Melissa Sturgeon, USA '85
 Travis Allard '07
 Charles & Susan Allen, III '80
 Jon '94 & Amy Allen
 Johannes R. Allert M'11
 COL Mike Amaral, USA '86
 COL & Mrs. Michael Anastasio,
 USA (Ret.) '67
 Alan Anderson M'09
 Manny & Pat Apigian '68
 Daniel & Nancy Archuleta
 Charlie '81 & Karla '81 Armenti
 Dale Armstrong '88
 Brian & Sandra Ashe '68
 Bruce Ashley '59
 Thomas & Maryan Atwood '53
 Gabriel & Jane Auerbach '61
 LTC Brian Austin, Sr., USAR (Ret.) '68
 Matt & Lynda Avery '88



Robert Babkowski
 Mr. & Mrs. Michael Babyak, Jr. '92
 Mr. & Mrs. Lawrence E. Bailey '65
 William & Barbara Balch '60
 Harrison Baldwin '59
 Caitlin H. F. Banfield '12
 James & Kathleen Bannister '68
 Andrew Bannon '96
 Dr. Lance E. Banwell '70
 Dale & Marty Barber '70
 David & Helen Barrington '59 & P'98
 Thomas F. Barton '59
 Bill & Shirley Baumann '63
 Paul & Elizabeth Beaudin '51
 Allan F. Beck '43
 COL & Mrs. Robert J. Bedell,
 USA (Ret.) '70
 Douglas & Rosemary Beliakoff '79
 Joseph Bellavia '70
 William & Gudrun Bellerjeau '61
 Donald Benner '62
 Mr. & Mrs. Benjamin L. Benoit, III '71
 Mr. & Mrs. Stephen Benson '75
 David & Mary Berheim P'14
 John K. Bieschke '70 &
 Ellen M. Payson-Bieschke
 William & Judith Black '59
 Harry '68 & Kathy '66 Blackey
 Bill & Debbie Blackwood '68
 Francis V. Bliss, Jr. '66
 Bob & Cookie Bohman '70
 William & Cathrine Bonk '66
 Bruce J. Bonnell '63
 George & Judy Bonney '58
 William P. Borst '70
 Matt & Linda Brennan '79
 Harold P. & Pamela C. Bresett '66
 Hillary Britch-Hedberg '07 &
 Anders Hedberg '06
 John '83 & Karen '83 Broadmeadow
 Vivian S. Bryan P'70
 Paul '52 & Beverly '53 Bucknam
 Neal Burgess '52
 Bob Buric '61
 Mr. & Mrs. Daniel P. Burnham '88
 Jacob J. Bussolini '58
 Charles & Michele Butson '71
 Craig W. Butterfield '55
 Joseph & Diane Byrne P'09
 Cheri Caddy '90
 Hugh E. Cairns '46

COL & Mrs. Jeffrey S. Cairns,
 USA (Ret.) '80
 Lt Col Raymond '54 & Elizabeth '55
 Cairns, Jr., USAF (Ret.)
 Maj April Cantwell, USAF '97 & M'03
 Dr. Anthony Caprio '60
 Edward & Elizabeth Card '71
 Glenn '84 & Rae '82 Carlson
 David & Lianne Casey '80
 James Chapados
 Chip Chase '86
 Winslow Chesley '51
 Dr. Robert W. Christie '44 & H'72
 Mr. & Mrs. Charles P. Christy '57
 Corey J. Cicio '12
 Mark A. Cicoria '91
 William & Nancy Clements
 Robert Closson '82
 Christopher Cochrane '95
 James W. Colby '57
 Clement R. Confessore '58
 Jacob '01 & Hilary '01 Coons
 William F. Corcoran '66
 Joseph J. Corrado '80
 Dan Cox '71
 Kathryn E. Cram W'36 (Deceased)
 Bill & Sheri Crittendon '65 & '66
 Peter & Barbara Cronin '59
 Ed & Ingrid Crosbie '73
 Charlie & Carole Crosby '63
 Dr. & Mrs. Kevin D. Crowley '70
 LTC Robert & Mrs. Susan Cunniff,
 USA '90 & '92
 Patrick J. Cunningham '61
 Thomas M. Curley '66
 Mr. & Mrs. Bruce Curran '70
 David Cusanello '87
 COL Peter W. Cuthbert, AUS (Ret.) '51
 Mark & Kristin Dahm '83
 COL & Mrs. Roger H. Damon,
 USA (Ret.) '51
 Adolfo L. Danguillecourt P'15
 August Daub, Jr. '66
 Hilary Davis '09
 Mr. & Mrs. Christian De Carlo '52
 Donald E. DeBlieux '59
 Tom '59 & Mary Ellen Decker
 Shawn W. DeKalb '85
 John Dempsey '56
 Col David DeNofrio, USAF '84
 David & Melissa DeVeau '87

Dean V. Dioguardi
 Ray Dionne '61
 Richard M. Divver '55
 COL & Mrs. Gordon S. Dockler,
 USA (Ret.) '54
 COL & Mrs. Nicholas Doiron,
 USA (Ret.) '55
 Thomas & Sandra Donaldson '56
 Mr. & Mrs. Gordon M. Donley '57
 COL & Mrs. Joseph Donnelly,
 USA (Ret.) '72
 Tim & Jackie Donovan '62
 Brian & Melissa Doyle '94
 Robert Draper '71
 Mr. & Mrs. William DuRie '64
 Conrad & Joan Dutcher '57
 Charles (Butch) Dutt '70
 Kevin F. Dwyer '87
 Robert Eaton '52
 Mr. & Mrs. Robert D. Edell '70
 Lorna & Dan Edmundson
 Stephen & Lynn Egan, Jr. '70
 David Ely
 Charles W. Evans '63
 Daniel Evans '87
 Jay Evans '70
 Robert Fabich, Jr. '06
 James Farina
 John & Kimberly Fenton '92
 Matt & Karen Filler '64
 Joseph Fisher '10 & M'11
 Thomas Flannigan '07
 COL & Mrs. Mark Flavin,
 USA (Ret.) '73
 Thomas F.X. Flynn '57
 Robert & Gabriele
 Forrester '84, M'06 & M'08
 Edward Foster '61
 Jim & Carolyn Fouts '70
 Grover & Rosanne Fox '62
 Bruce & Sandra Fraser '57
 Gary '73 & Cindy Gabriele
 Leigh & Cynthia Gammie '79
 Remo Gandin '42 (Deceased)
 Drew Ganter '89
 Mr. & Mrs. Alfred S. Gardner '53
 Peter R. Garrison
 Brendan & Joan Garvin '69
 Keith & Lori Gelinias '84
 George F. Giering '65
 Jim & Penny Gilles '69
 Mr. & Mrs. Roger C. Gilman '58
 Thomas J. Gilmartin M'07
 COL & Mrs. Harold L. Gilmore,
 USAR (Ret.) '53
 Richard B. Goldberg '71
 COL & Mrs. Thomas A. Goonan,
 USAR '79
 Kevin & Sally Gorman '74 & '74
 CDR & Mrs. James C. Goudreau,
 USN '90 & '90
 Donald D. Gray '63
 Bradford Greason '50
 John W. Greenwood '51
 Mr. & Mrs. Frederick D. Griswold '60
 Russell Grogan P'96
 Stephen Grossi '10
 COL Walter P. Gunning,
 USA (Ret.) '70

Robert Guptill '68
Dr. Ed Hackman '69
Mr. & Mrs. Robert Halleck '64
Princess Goldey '08
Mr. & Mrs. Thomas Harvey, Jr. '55
William Hayden '91
John D. Heath '59
Thomas & Claire Hekker '56
Bill & Karen Helmvrath '73
H. David Hennessey '73
Michael & June '81 Heston
COL & Mrs. James Hickling,
USA (Ret.) '62
Steve Holden '60
Jeanne L. Hollenbeck W'61
Calvin Hosmer, III '55
Richard & Marcia Houck P'11
Trevor Hough '95
Guiyou Huang & Yufeng Qian
John P. Huber '67
Mr. & Mrs. John C. Huddleston '57
Daniel Huffman '04
Mr. & Mrs. William W. Irving '57
COL & Mrs. Richard Johnson,
USA (Ret.) '63
Mr. & Mrs. Barry Johnston '62 & '62
CPT & Mrs. Joseph B. Jones,
USA (Ret.) '64
Paul '66 & Susan '66 Jones
Josef & Nancy Jordan '59
Andrew Jost '74
Scott & Gina Junge '77
George & Christy Kabel '70 & '72
Col & Mrs. Jeffrey Katz, USAF '73
BG & Mrs. Paul F. Kavanaugh,
USA (Ret.) '57
Patrick & LuAnn Keefe '71
1LT Brian L. Keenan, USARNG '96
Michael '74 & JoAnn (Murphy) '74
Kelley P'05, P'06 & P'11
Paul D. Kelley '76
CPT John F. Kelly, USA '82
Owen A. Kelly, Jr. '64
COL Ronald G. Kelsey, USA (Ret.) '65
Sean M. Kennedy '12
Hon. J. Colin Kenny '66
COL Howard W. Kietzman, Jr.,
USA (Ret.) '79
John Kiselis, II '98
Carl & Arlene Kopp '57
Charles H. Kosmaler, Jr. '65
LtGen John "Craig" '76 &
Ginny '76 Koziol
Chris & Martha Kristian '83
John J. & Jacquelyn Kuzmik '61
Rudolph & Elaine Laine '66
James LaMonda '03
Mark E. & Kay J. Lang '78
Bonnie Jo Lange '10
Edward & Karlene Langley '60
Robert S. Lapping '51 & H'00
Timothy J. LeClerc '81
Ronald Ledoux '65
William Leipert '64
Melissa B. Lesogor
William Lewis '04
Steven & Susan Liming
Bruce '81 & Linda '81 Litchfield
Mr. & Mrs. N. Steve Lockwood '63

Douglas Lothrop '61
COL & Mrs. Reinhard M. Lotz,
USA (Ret.) '60
Mr. & Mrs. Richard S. Lovis '52
Henry & Tracy Lutz, III '93
E. Jay Lybert '54
COL & Mrs. James H. Lyles,
USA (Ret.) '63
George & Julia Lyons '65
Mr. & Mrs. Brian MacDonald '00
Joseph M. Machnowski '63
COL & Mrs. William Magdycz,
USA, MD '85
Matthew Magliozzi '08
Paul & Molly Magness '95
Col Anthony T. Maida, II,
USAF (Ret.) '77
BG Jesus "Yogi" '73 & Patricia '74
Mangual, USA (Ret.)
The Hon. & Mrs. Frank
Marriott '68 & '69
Col Douglas M. Marshall, III,
USAF (Ret.) '76
Mr. & Mrs. Philip R.
Marsilius '43 & H'68
CPT Tom Matchin, III, USA M'08
Frank Mazza '56
Sandra Mc Gowan
Vincent & Patrice McDermott '90
Jacqueline McDonald W'61
Francis E. McIntire '46
Dr. Craig J. McLaughlin '80
Paul McMackin, Jr. '66
Barry & Marcia Meinerth '68
G. William & Sheila Menke '62
Kevin & Kate Mercadante '77
CAPT Mark Meservay,
USCG (Ret.) '85
Thomas & Mary Mihalek '75
Bill Milbier '75
Walter & Dianne Mischenko '68
Karl '84 & Susan '84 Moisan
Alton A. Molin '65
Mr. & Mrs. James S. Mooradian '62
Amy Beth Moore W'80
Mr. & Mrs. Kenneth C. Morel '69
Alicia Morgan '09
Mr. & Mrs. Charles J. Morrell, Jr. '57
Bob Morris '75
Mr. & Mrs. Frederick T.
Morsheimer '70
G. Burton Mullen '62
Richard T. Mullen '58,
P'79, P'83 & G'13
Richard T. Mullen, Jr. '79, P'13
LTC & Mrs. James E. Mullin,
USA (Ret.) '65
Carl & Alexandra Nelson '79
2LT David Nelson, USA '09
Mr. & Mrs. Andrew C. Nickas '57
COL & Mrs. Charles J. O'Brien,
USA (Ret.) '63
Michael & Susan O'Brien '73
Christopher & Molly O'Connor '81
Francis D. O'Connor '66
Joseph J. Oddo
Robert Omasta '66
Donald & Barbara O'Neill '87
Michael & Tammy Palmer '76

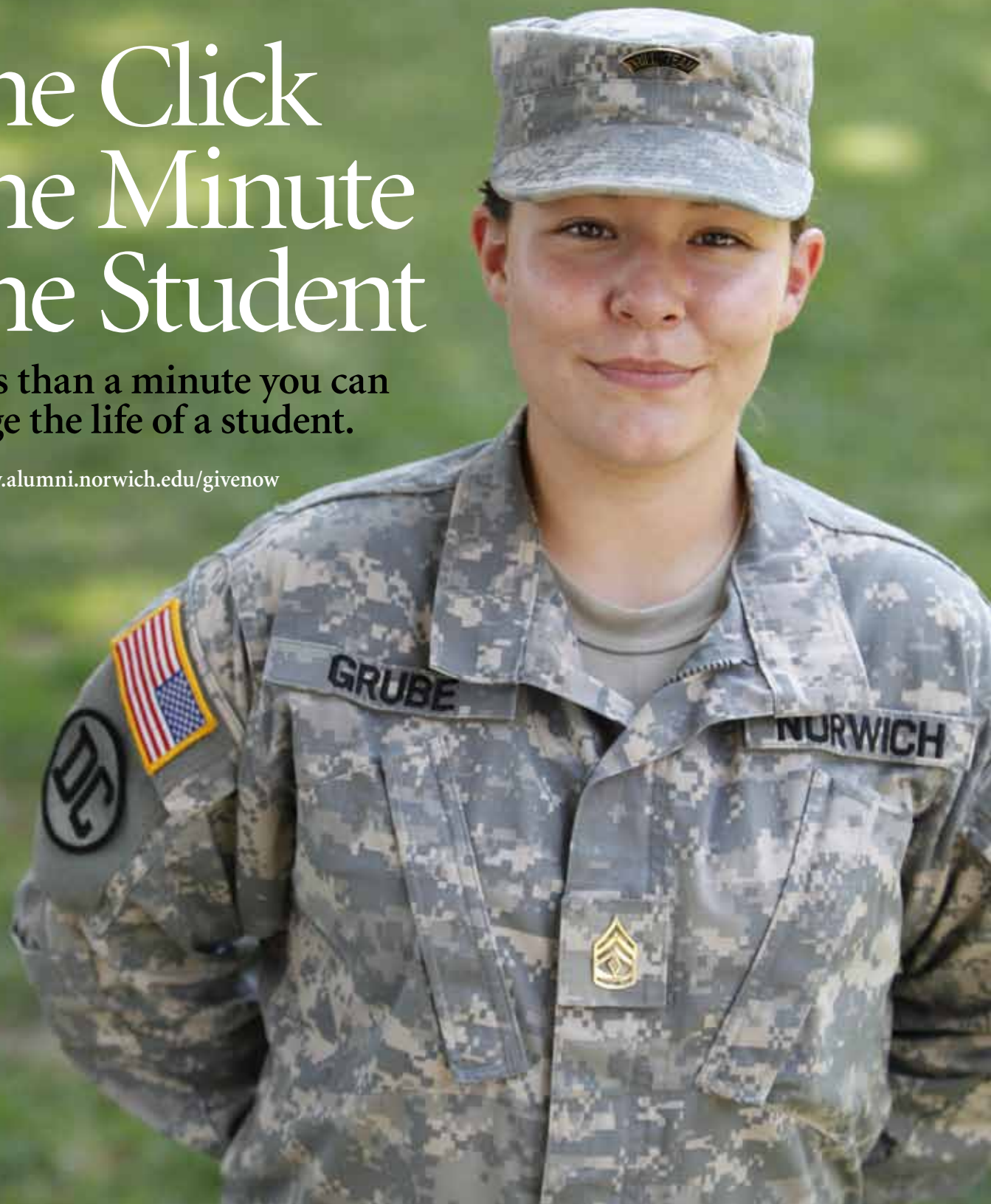
Mr. & Mrs. Chuck Pappalardo '87
William & Heidi
Passalacqua '88 & P'15
Joanne Holbrook Patton
Robert Perkin
Mr. & Mrs. George H. Philley '64
David '85 & Linda Pierce
Henry & Meg Pierpan '59
Michael & Judith Pirolli '66 & P'96
David & Susan Plank '74
Leonard '96 & Tracey '96 Poirier
Logan '02 & Elizabeth '01 Potkowski
A. Graham & Louise Powers '68
Michael & Sharron Prairie '83
David '66 & Lee '64 Quincy
Stephen & Lydia Regan '66
Warren H. Reich '62
LTC Rickard E. & Sally Rein,
USA (Ret.) '71
COL & Mrs. Andre K. Reiser,
USA (Ret.) '58
Rol & Dori Reiter '50 & H'90
Fred & Guyanne Renigar '61
Bob & Gayle Reynolds '61
Charles Richmond '57
John D. Ridill '67
Hon. Earl A. Rinker, III '57
Bruce C. Robson '73
Mr. & Mrs. Francis E. Rogler '57
James A. Roman '81
Mr. & Mrs. Peter S. Romano '60
Bob & Janet Rosadini '66
John & Kim Rosado '70
Kenneth R. Rose '66
Mr. & Mrs. Gary Roux '87
Mr. & Mrs. Daniel T. Rowan '97
Mr. & Mrs. Conrad S. Rowell '58
Joseph & Judith Roy '67
David & Beverly Runt '74
Howard F. Russell '68
Thomas D. & Mary Pat. Ruthven '56
Shelia R. Rysz W'67
James Sabetta
Maurice R. Salada '68
Robert A. Saldarini '67
Perry & Linda Salvagne, III '66
Joseph '71 & Jo Ann '71 Scanzillo
Mr. & Mrs. Matthew A. Scelza '96
Mr. & Mrs. Eric W. Schmidt '55
Richard E. Schmidt '62
Richard '60 & Myrna L. Schultz
Michael & Diane Scolaro
H. David Scoville
LTC & Mrs. Andrew J. Seremeth, Jr.,
USA (Ret.) '63
Mr. & Mrs. Lee Shadrick '62
Bob & Linda Shanahan '63
C. Howard Shannon '66
Robert & Eda Shannon '66
Eyal Shapira
Mr. & Mrs. Dean F. Sherman '57
Mr. & Mrs. Justin R. Simeone '97
Mark & Shannon Simpson '86
Cyrus D. Sinor '90
COL Maurice H. Smith, USA (Ret.) '34
Rosemary M. Smith
Kenneth & Norma Sonner '57
Steven & Cathy Sorice '83
Edmund J. Souza

Hubert V. & Rosemary L. Spurway '66
Christopher Steingrube '99
Edward Stephens, III '66
Kenneth & Nancy Stokes P'12
Dennis Stone '70
Norman '56 & Jeanine Storrs
Mr. & Mrs. Everett Streeter '53
David W. Strojny '08
Michael J. Sullivan '66
Philip '81 & Julie '93 Susmann
Matthew Tabone '08
Tom Taylor '70
Lasha Tchantouridze
COL & Mrs. John J. Tedesco,
USA (Ret.) '57
Richard & Betsy Temple '66
Kishore Julian Thampy M'11
Mr. & Mrs. William A. Thirkell, Jr. '60
Corydon L. Thurston '74
Philip & Donald Tiemann, Jr. '50
Mark Titus '70
MG & Mrs. W. Russell Todd,
USA (Ret.) '50, P'75, H'75 & H'93
Paul & Roxie Tolman '71
Lisa P. Totz '96
Shirley Tourigny W'53
Patrick & Ann Tria '77
LTC & Mrs. Thomas A. Tullar,
USA (Ret.) '53
Ann Turner H'01
C. J. "Skip" Udell
Joseph C. Urciuoli '68
Michael L. van der Kieft '62
Col Timothy '77 & Mrs. Army '78
Van Splunder, USAF (Ret.)
Frederick E. & Linda VanAlstyne '67
Frank & Diane Vanecek '79
Ed & Judy Verock '65
Celia Waldo W'51
Donald M. Wallace
Jeffrey F. Walz '84
COL E. Carl Wangenstein,
USAR (Ret.) '61
Lee '76 & Mary '75 Waples
Eugene W. & Grace L. Ward '49
Doug Watson '76
Edward L. Wesneski
CDR & Mrs. Christian Wethe,
USCGR (Ret.) P'02
Capt Karl '02 & 1stLt Stephanie '04
Wethe, USMC
Mr. & Mrs. Malcom H. Wiener, Esq.
Ian & Patti Wilcox '57
Mr. & Mrs. Richard S. Wilkins '51
Anne Wilson W'60
Roger & Margaret Winslow '60
George '67 & Diane Wisell
COL & Mrs. Barry E. Wright,
USA (Ret.) '70
Willie Wright '93
Clarissa Wynn '10
Kazem & Karen Yahyapour '80
Arthur & Nancy Yando '62
Robert C. Young '59 & P'85
Dr. Stephenson S. Youngerman '51
John Zito '61

One Click One Minute One Student

In less than a minute you can
change the life of a student.

Visit www.alumni.norwich.edu/givenow



*The Partridge
Society*



NORWICH
UNIVERSITY™

Expect Challenge. Achieve Distinction

Making a Difference

NORWICH UNIVERSITY is a leadership laboratory, preparing today's students to be tomorrow's leaders.

At the core of this laboratory is experiential learning. Through hands-on, practical experience—in the form of internships, academic research, community service, and study abroad—Norwich students acquire the concrete knowledge and skills needed to carry out “all those high responsibilities resting upon a citizen of this free republic.” We asked some of these remarkable students to talk about their experiences out in the real world, experiences made possible by your support.

A Year of Excellence: Notable events of 2011 – 2012

JUNE 2011

PURSUING EXCELLENCE – World-famous author and business consultant Tom Peters tells the 700 graduates of the CGCS Class of 2011: Pursue excellence and strive to lead, and success will follow.

JULY 2011

LIVING HISTORY – A group of American history enthusiasts relive the Battle of Gettysburg during the CGCS Staff Ride,



JULY: CLASSROOM IN A CANOE

Professor Dave Westerman leads Norwich students on a two-week journey down the Connecticut River to study the natural environment of the river valley that divides New Hampshire and Vermont.



RESEARCH

Hands-on research experience has become a prerequisite for admission to graduate school. Thanks to support from alumni and friends, the number of summer research fellowships available to Norwich undergraduates has more than doubled in the last few years.

Sarianne Lynn

AGE: 22 | **MAJOR:** Biology | **HOMETOWN:** Weathersfield, Conn.

SUMMER RESEARCH PROJECT investigating lampricide-induced mitochondrial DNA damage in *Xenopus laevis* A6 kidney epithelial cells

"I was awarded a grant to work with Professor Hinkle in the Vermont Genetics Network lab. She's studying the chemical TFM [3-trifluoromethyl-4-nitrophenol], which is used to control sea lamprey—a parasitic, eel-like, aquatic species that preys upon large, fresh-water fish in Lake Champlain. TFM supposedly only kills lamprey, but it's been shown there is an increased mortality rate in frogs, turtles and other non-target organisms. I did my research on *xenopus laevis* cells—which are frog kidney cells—to measure the effects of TFM on DNA. The research was a highlight of my Norwich experience."

a nine-week course culminating in a field trip to the historic battleground.



AUGUST 2011

NU TO THE RESCUE – NU students, faculty, and staff come to the aid of their Northfield neighbors after Tropical Storm Irene overflows the banks of the Dog River in the worst flooding in the state since 1927.

FLAGS AT FENWAY – The Regimental Color Guard performs at Fenway Park before a Red Sox - Yankees game.

SEPTEMBER 2011

BRINGING HOME THE HARDWARE – The student-produced television documentary, "The War at Home," places first in the "Television In-Depth Reporting" category in the National Society of Professional Journalists' Mark of Excellence Awards.

INTERNSHIPS

Norwich undergraduates gain valuable work experience serving as interns during the summer months. Very often, students learn of these opportunities when an alumnus or alumna contacts the Career Development Center looking to hire an intern for their company or government agency.

Weslee Hyslop

AGE: 23 | **MAJOR:** Criminal Justice

HOMETOWN: New Haven, Conn.

INTERN at National Life and the Barre, Vermont, Police Department

“Where I come from, gun violence and murder rates are very high. I’ve seen people I’ve loved not be here anymore just because someone else decided they were having a bad day. As soon as I sat down in my first criminal justice class, I knew law enforcement was something I wanted to do. I believe someone needs to be there to make sure these things don’t happen. I want to be that helping hand.”



A Year of Excellence: Notable events of 2011 – 2012 (continued)

OCTOBER 2011

VIVA ESPAÑA! Acclaimed Spanish artist, Maestro Soler, “Poet of the Guitar,” performs and gives a workshop at Norwich in honor of Hispanic Heritage Month.

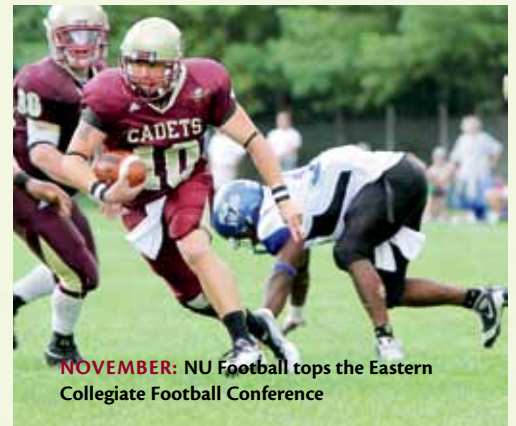


SATELLITE PROJECT LAUNCHED

Norwich students design cameras for a small, cube-shaped satellite, called a “CubeSat,” to travel to the moon.

NOVEMBER 2011

SERVICE ABOVE SELF Norwich receives grant to fund 28 part-time AmeriCorps “Students in Service” (SIS) Community service positions for the 2011-2012 academic year.



NOVEMBER: NU Football tops the Eastern Collegiate Football Conference

Meghan Kennedy

AGE: 21 | **MAJOR:** Political Science

HOMETOWN: Lowell, Mass.

INTERN at the Department of Homeland Security

"The Career Development Office telephoned and said, 'An alumnus called about a great opportunity within the Department of Homeland Security.' I reached out to him and he was fantastic. I ended up working in Washington, D.C., at the National Operations Center in the Headquarters Department. I learned a little bit about everything that Headquarters does for Homeland Security. When I first applied to Norwich, the Admissions Office stressed how great the alumni network was. It definitely proved to be true in my experience."



COMMUNITY SERVICE

Reaching out to the greater community is one way Norwich students learn the guiding value of service before self. By supporting Student Life, alumni and friends provide an important source of funding for the Center for Civic Engagement and the many organizations served by student volunteers.

Barbara McCarragher

AGE: 24 | **MAJOR:** Civil Engineering and Criminal Justice

HOMETOWN: Plainfield, N.H.

CAPTAIN OF NU Emergency Medical Services—a division of Northfield Ambulance Services sponsored by the Center for Civic Engagement

"There aren't many things you can do in your early twenties that have as much of a positive impact on someone as working as an EMT. One time I was transporting a patient with advanced cancer who was going out for his chemotherapy treatment. It was right around Christmastime, and his nurse told him, 'Bring me back some snow.' On our way back we got a cup and filled it with snow. Seeing him smile as he gave it to her meant a lot to me. I like moments like that where you can actually make a difference."



DECEMBER: NU NAMED a Center of Academic Excellence in Digital Forensics Education by the Department of Homeland Security

DECEMBER 2011

NU WOMEN'S RUGBY Claims First National Sevens Title

JANUARY 2012

WHAT'S COOKING? Eight Norwich students spend winter break building a community kitchen in Pa Chan, Thailand, on an NUVISIONS abroad trip, the third such trip in three years.

FROZEN FENWAY The Norwich men's hockey team defeats Boston rival Babson College in the open-air rink at Fenway Park with more than 600 alumni cheering them on.

EXCELLENCE IN ENERGY EFFICIENCY NU student-designed solar house is one of 20 worldwide selected to compete in the U.S. Department of Energy's 2013 Solar Decathlon.





Jon Giannino '12

AGE: 21 | **MAJOR:** Engineering
HOMETOWN: Randolph, Vt.
COMMUNITY SERVICE: AmeriCorps Volunteer and Leader

“This past fall, after Tropical Storm Irene, I was part of a crew collecting people’s belongings that had washed away, and putting them up on this big bank so families could try to locate their possessions. There were some really nice things—china sets and photo albums—all damaged by the flood. It was good to help people try and get back their belongings, but it was also sad seeing all that stuff ruined. I like helping people. It made me feel good to help our neighbors in the community clean up and move on.”

Bryan Sheppard

AGE: 20 | **MAJOR:** International Studies
HOMETOWN: Poland, N.Y.

Tony Perkins

AGE: 20 | **MAJOR:** International Studies
HOMETOWN: Kalamazoo, Mich.

Josh Pivrotto

AGE: 22 | **MAJOR:** International Studies
HOMETOWN: Norfolk, Va.



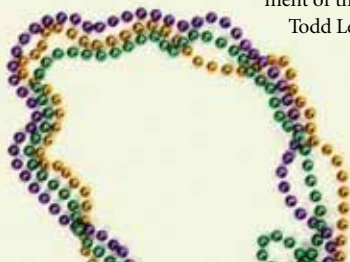
Tony Perkins in China

A Year of Excellence: Notable events of 2011 – 2012 (continued)

FEBRUARY 2012

HONOR COMMITTEES TO MERGE Noel-Levitz survey results and Blue Ribbon Commission reports lead to the creation of a single honor and discipline system for all students.

SHOCK PLATOON PLACES THIRD at prestigious Mardi Gras Drill Team championships in New Orleans.



MARCH 2012

MEN'S AND WOMEN'S HOCKEY TEAMS return to the Frozen Four.

PRIDE WEEK celebrated on campus.

REBECCA SKLOOT, best-selling author of *The Immortal Life of Henrietta Lacks*, speaks at Norwich in the final installment of the prestigious Todd Lecture Series.



APRIL: Women's Rugby Wins its first USA Rugby Div. II National Championship

STUDY ABROAD

Whether they go on to join the military or work in the private sector, exposure to different cultures helps Norwich students to become better global citizens. This past summer, three Norwich cadets—Bryan Sheppard, Tony Perkins, and Josh Pivrotto—traveled to China for the third time to study Chinese language and culture.

“Norwich has been really supportive of the international movement, trying to get people to study abroad. They’ve been really helpful. Overall it was pretty awesome. It was like an adventure for the entire summer. Everything is just so different in China. Every corner you turn there is something just completely different from the way it would be in the U.S. And right now Chinese is *the* language to know. —TONY PERKINS

“We were placed with Chinese roommates; we lived with them for the entire time we were there, so we had to learn all the cultural dos and don’ts. You always have to be on your toes; for example, you’d be in class and the teacher would call on you if you were not paying attention. Or if you went to a restaurant they might say something you didn’t know. You would have to flip through the pages of your little translator to figure out what they said.” —BRYAN SHEPPARD

“This summer we had a 24-hour language pledge: You were only allowed to speak Chinese. It’s important to have people who understand the language, culture, government—and especially the military. Even after the military there are a lot of opportunities open to Chinese speakers. We could go into business. We could work in diplomacy.” —JOSH PIVROTTO



Bryan Sheppard and Josh Pivrotto in China

APRIL 2012

SFC SHAW OUTDOOR CENTER dedicated during Trustee weekend.

OFFICE OF VOLUNTEER PROGRAMS celebrates 10 years of operation.

FIRST WARRIOR SPIRIT POW WOW honors Native American war veterans.

EXCELLENCE ON THE PITCH Norwich Women’s Rugby crowned Division II National Champions.



General Martin Dempsey

MAY 2012

NORWICH AWARDS 428 bachelor’s degrees and ROTC commissions 125 in weekend ceremonies.

GENERAL COMMENTS General Martin Dempsey, Chairman of the Joint Chiefs of Staff, addresses the Class of 2012 at Commencement Ceremonies.

Giving Back

JUDGE THADDEUS BUCZKO '47

For Thaddeus Buczko '47—the middle child of seven siblings raised by his Polish immigrant parents during the Great Depression—attending college was out of the question. So after enlisting in the Navy and serving aboard the USS *Bearss* during WWII, he enrolled at Norwich, majoring in government and graduating with honors. Aspiring to a life of public service, he went on to earn a JD from Boston University and spent 40 years as a public servant, while also staying active in the Reserves and retiring at the rank of colonel. Buczko has endowed two scholarships at Norwich to help ease the burden for students whose families may be struggling to meet education costs.

“Tuition is becoming prohibitive for many. I was lucky I had the G.I. Bill for most of my education; otherwise I would not have gone to college. There are so many kids that would like to attend a school like Norwich, but they look at it from a realistic point of view, and opt to go to a state college or a community college. Establishing scholarships is my way of giving back. Life has been good to me, people have been good to me, and I felt I wanted to give something in return.”

The Norwich University Medal of Honor Recipients Scholarship

Established in 2006 by Thaddeus Buczko, the Norwich University Medal of Honor Recipients Scholarship was created to recognize the seven graduates of Norwich University who are Medal of Honor Recipients: Henry Clay Wood, Class of 1856; Edward B. Williston, Class of 1856; Thomas



O. Seaver, Class of 1859; Edmund Rice, Class of 1860; Willie Johnston, Class of 1870; Hiram Iddings Bearss, Class of 1898; and James Burt, Class of 1939. Thaddeus invites other alumni to memorialize one or more of our University’s Medal of Honor Recipients by contributing to this scholarship so that more students may benefit.



The Judge Thaddeus Buczko '47 Scholarship

Established in 1999 by Thaddeus Buczko, the Judge Thaddeus Buczko '47 Scholarship is awarded annually to a student from Salem, Mass., or, if there is no student from Salem, then to a student from Essex County, or, if not from Essex County, then to a resident of Massachusetts.

If you are interested in establishing a scholarship or contributing to an existing one, please contact Kristin Dodge at kdodge@norwich.edu, or 802-485-2282.

SARA OBERDORF '01

While an undergrad at Norwich majoring in Biology, Sara Oberdorf '01 was active in Maroon & Gold Key and the Biology Honor Society, Beta Beta Beta. Currently a Research Associate and Lab Manager in the Pathology Department at UMass Medical School in Worcester, Mass., she continues her involvement with her alma mater in multiple ways: as an active member of the NU Club of Central Mass.; as a director on the Alumni Association Board; and as a popular guest speaker for various groups and events on campus. And while she gains personal satisfaction from donating to Norwich, she finds that maintaining strong ties with the Norwich Family is a reward in and of itself.

“As I have moved around the Northeast and overseas, every place I land I immediately contact the NU Alumni Office and ask for the local contact person. Then I attend

whatever their next event is, and next thing I know, I feel a part of my new community,” she says. “You can be thousands of miles away, yet when you walk into a room full of other Norwich alums, it’s like going to a family reunion with some relatives you saw a few weeks ago, and others you haven’t seen in years. We all share a bond. Suddenly your age, gender, lifestyle, and graduation year don’t matter at all—all that matters is you went to Norwich.”

Want to stay involved with Norwich?

- Attend alumni events sponsored by your local NU Club or offer to host an event of your own!
- Offer to help with your Class Reunion
- Post a job listing or search for a job through the Career Development Center
- Become a member of one of the many volunteer boards, such as the Sullivan Museum Associates, Friends of the Kreitzberg Library, Partridge Society Board, Alumni Association, Maroon & Gold Athletic Association, etc.
- Volunteer to be your Class Agent or an Officer in your local NU Club
- Become an Admissions Ambassador and represent Norwich at high schools and college fairs
- Cheer on Norwich athletic teams at NU sporting events around the country
- Come back to the Hill for Homecoming

For more information on these and other opportunities, contact the alumni office at 1-877-485-2019

21st-Century War Games

**30 April 2012...
0630 hours.**

The basement war room is bathed in the fluorescent glare from the overheads and glow from the many computer screens and wall monitors. The president stands next to the Macedonian Ambassador when the attacks begin, arriving simultaneously on two fronts: from Oman and Macedonia. The warriors—men and women not yet 23 years old, some not even old enough to drink—are quiet, tense, but intent on defending their nation’s honor. They have trained for this, prepared their defense plans, and now comes the time for them to use everything they have.

It will all be over in 90 minutes.

The setting is not the White House in Washington, D.C., or the Pentagon in Arlington, but Dewey Hall in Northfield, Vermont. The president in the room is Dr. Richard W. Schneider, president of Norwich University. The warriors are college students, participating in a Cyber-Defense Practicum through Norwich University’s Computer Security and Information Assurance (CSIA) program. The Macedonian Ambassador is just that—Zoran Jolevski, who has travelled to Vermont to view the event in person because some of the students enrolled are undergraduates from the University for Information Science & Technology in Ohrid, Republic of Macedonia. Also participating is the College of Commerce and Economics, Sultan Qaboos University, Muscat, Sultanate of Oman.

The exercise is the culmination of the practicum—a course intended to teach computer operators how to

“harden” their systems, and the attack methods needed to rigorously test those systems. Using a concept called “Defense in Depth,” the course teaches students how to build multiple firewalls. It is intended for IT personnel who maintain and protect large, multi-user servers, such as those employed in government and big business. The need is great, but not well-recognized.

The virtual terrain inside a computer server may well be the 21st-century battlefield: spies, saboteurs, and hackers attack relentlessly, trying to steal, dominate or destroy. While most companies open their internal systems to do business outside, many do not realize that if personnel and financial records are on the same system as the website, e-mail, and customer service portals, there are many ways for a skilled attacker to find a path from the public face to the private side.

Dr. Frank Vanecek, Dean of the School of Business & Management, cannot emphasize enough the risk such companies face. “Most businesses are covered for catastrophic events such as fires and floods,” says Vanecek, “but are they equally prepared for a complete infiltration of their digital data? You can move your company into a new building, but what can you do when your data is compromised?”

Ambassador Jolevski watches with an eager smile as a Macedonian student appears onscreen to converse with Norwich Professor Peter Stephenson, who is running the exercise in the Cyber Weapons Room, supported by five of his best. Jacob Evans and Jacob Berry are civilian students studying Computer Security and Information Assurance (CSIA).



Along with junior Trevor Bergeron and freshman Saul Costa, they are tasked with defending the “Blue Cells” on the system. Eric Patterson, graduating in two weeks, is Event Director. He checks the attempts by the “Red Cells” of Oman and Macedonia to infiltrate Blue. “They’re hammering away at it as much as they can, but so far nothing has been successful,” says Patterson. Meg Rioux, a sophomore CSIA student, is charged with monitoring activity on the “White Cell,” the main computer’s neutral operating platform.

Some companies *do* recognize the benefit of the training. Dr. Vanecek is in discussion with a U.S. bank to teach 20 of their IT managers worldwide. As Evans explains, each course can be customized. “Because we have it running on virtual systems, we have the ability to roll out any type of classroom we want; so for a bank, if they want to have their people screened on a specific network, that’s really easy for us to set up,” Evans says.

“I do not know any school that does anything like this,” Professor Stephenson says.

The Department of Defense (DoD) and National Security Agency (NSA) understand the value of these skills, offering aid to students through their Information Assurance Scholarship Program (IASP). “We were one

of the first schools certified as a Center of Excellence for Information Assurance and Digital Forensics,” says Evans. Norwich CSIA majors are in high demand as employees, even before they graduate. One will spend the summer working for NUACC, the Advanced Computing Center. Another is interning at Booz Allen.

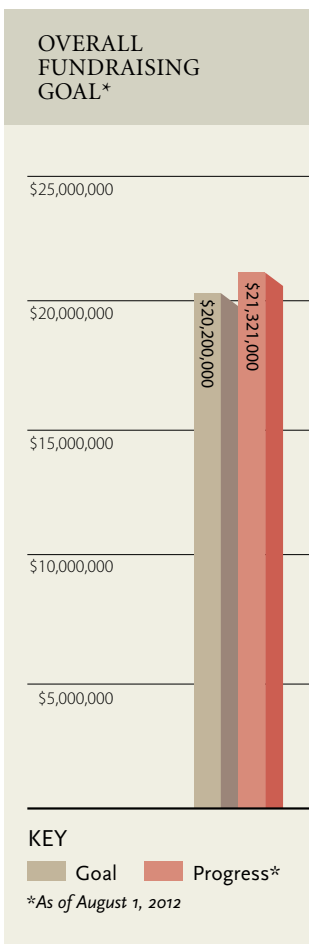
At 0800, Professor Stephenson declares the attack closed. The Norwich defenders are confident that their defenses have held. But Stefan Spirkovski, a junior in Macedonia, dashes their hopes. Beaming from the web monitor, he directs them to a pod that he and his classmates have infiltrated. When Rebecca Weaver, the Norwich cadet acting as war room engineer, brings the pod onto the screen, there are the words, “Greetings from Macedonia!” Ambassador Jolevski beams with pride. “Stefan, congratulations!” he says, stepping into view of the webcam. “We are very proud of you!” Stefan describes how they succeeded by using existing passwords on the same cells they operated as defenders in a similar exercise weeks earlier. Not exactly a method Professor Stephenson had defined, but a legitimate way in—likened to a former employee getting access to a business’ main computer because the IT department neglected to delete a username and password.

Continued on page 22



Bearing the Torch

THE FINAL MONTHS



FOR NEARLY TWO CENTURIES Norwich has been in the business of preparing today's students to be tomorrow's leaders. During that time, the University's ability to remain at the forefront of innovative education and leadership training has depended largely upon the generosity of alumni and friends. Today is no different. Thanks to you, Norwich has met or exceeded several of the established project goals for Bearing the Torch; however, as we head into the final months of this three-year fundraising initiative, we remain underfunded in several critical areas. Our successes have been significant, but before we can celebrate, there is still work to be done. Thank you for helping move us closer to our goals. Together we will continue the legacy of Alden Partridge and ensure the future of Norwich University!

THE SHAW OUTDOOR CENTER: exceeded goal!

Thanks to a generous gift of \$1.4 million from Larry Costa '80, ten acres of the former ski hill across from campus has been transformed into the SFC Shaw Outdoor Center. This world-class trail system for mountain-biking, hiking, snowshoeing, and cross-country skiing has been in near constant use since it was dedicated last April. In addition, the Mountain and Cold Weather Company now has at its disposal a brand new training and storage facility located at the base of Paine Mountain.

SCHOLARSHIP SUPPORT:

As education costs increase, fewer and fewer students are able to attend college without at least some financial aid. Support in the form of scholarships not only allows qualified students to get a Norwich education who would otherwise be prohibited from doing so, it also allows Norwich to compete for the most deserving students by offering merit scholarships. Thanks to the outstanding generosity of alumni and friends, Norwich has raised more than five times the \$1 million goal for scholarships!

PLANNED GIFTS:

Planned gifts secure the future of Norwich. Since the launch of Bearing the Torch two-and-a-half years ago, alumni and friends have made more than \$2 million in new planned gifts to the University, more than double the established goal for the campaign.

THE SABINE FIELD RENOVATION PROJECT: funds needed to reach goal – \$1.1 million

Thanks to recent gifts from former NU Trustee James N. Pritzker of the Tawani Foundation and Peter '65 and Marlene VC'66 Dalrymple, Norwich has raised more than two-thirds of the \$5.2 million needed to update Sabine Field and place it on a par with Kreitzberg Arena and Dole Hall. Plans for the renovation include new stadium seating with a state-of-the-art press box, lighting for night games, an entrance plaza, a recreational running track, and an all-weather artificial playing surface, making Sabine available year round to more teams and to the Corps of Cadets.

UNRESTRICTED: funds needed to reach goal – \$2.5 million

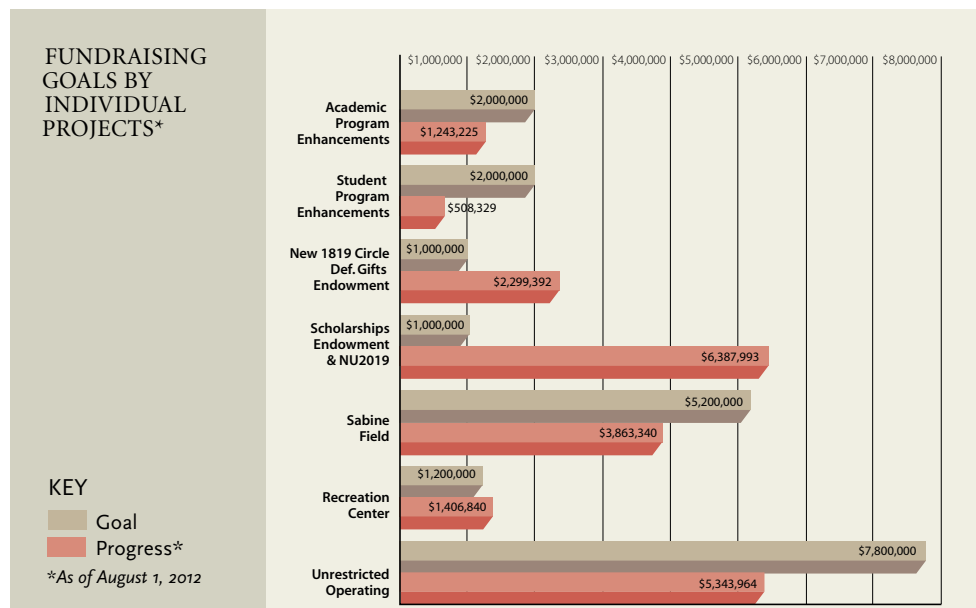
Another critical need as we near the end of Bearing the Torch is in the area of Unrestricted Gifts. An important source of funding for operating expenses, these gifts allow Norwich to minimize tuition increases, thus helping it remain competitive in the higher ed marketplace. We are currently two-thirds of the way toward the \$7.8 million needed in this area.

ACADEMIC PROGRAMS: funds needed to reach goal – \$775,000

Academics are the lifeblood of every university, and Norwich is no exception. Keeping current with today's technological advancements, funding undergraduate research, providing release time for professors, and creating study abroad opportunities are all essential elements of a quality education.

STUDENT LIFE PROGRAMS: funds needed to reach goal – \$1.2 million

Education doesn't only take place inside the classroom. Access to a wide range of co-curricular activities is part of what makes the Norwich experience truly unique. Currently, we are slightly more than one third of the way toward reaching our goal.



Financial Statements

STATEMENTS OF FINANCIAL POSITION: 2-YEAR COMPARATIVE SUMMARY (IN THOUSANDS)*

ASSETS	2012	2011
Cash and cash equivalents	\$8,700	\$18,892
Pledges, Accounts and Loans Receivable, Net	\$19,856	\$21,622
Investments	\$160,089	\$174,258
Land, Buildings and Equipment	\$106,161	\$106,089
Bond Funds on Deposit with Trustee	\$1,351	\$1,222
Other Assets	\$25,764	\$16,979
TOTAL ASSETS	\$321,921	\$339,062

LIABILITIES	2012	2011
Accounts Payable and Accrued Expenses	\$8,076	\$8,061
Notes and Bonds Payable	\$72,800	\$74,400
Other Liabilities	\$33,382	\$23,420
TOTAL LIABILITIES	\$114,258	\$105,881
NET ASSETS	\$207,663	\$233,181

STATEMENTS OF ACTIVITIES: 2 YEAR COMPARATIVE SUMMARY (IN THOUSANDS)*

OPERATING ACTIVITIES	2012	2011
Other Income	\$2,347	\$2,329
Tuition Fees, Room and Board and Other Ed. Programs	\$75,933	\$74,834
Non - Education and Auxiliary Programs	\$1,615	\$1,600
Contributions and Grants Used in Operations	\$5,716	\$5,894
Endowment Spending and Investment Income	\$7,482	\$7,765
TOTAL OPERATING RENEUES AND SUPPORT	\$93,093	\$92,422
OPERATING EXPENSES	\$90,425	\$87,757
CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES	\$2,668	\$4,665

NON-OPERATING ACTIVITES	2012	2011
Endowment Investments Return Net of Spending Used to Support Operation	(\$15,140)	\$24,980
Other Non-Operating Activities	(\$13,046)	\$270
TOTAL CHANGE IN NET ASSETS FROM NON-OPERATING ACTIVITES	(\$28,186)	\$25,250
TOTAL CHANGE IN NET ASSETS	(\$25,518)	\$29,915

*Represents non-audited results

Fiscal Year 2012 Annual Report Statistics

FY12 GIFTS BY SOURCE

		% OF TOTAL
Bequests/Planned Gifts	\$604,468	8.17%
Corp/Foundation	\$674,684	9.12%
Alumni	\$4,808,393	64.97%
Non-Alumni	\$1,313,025	17.74%

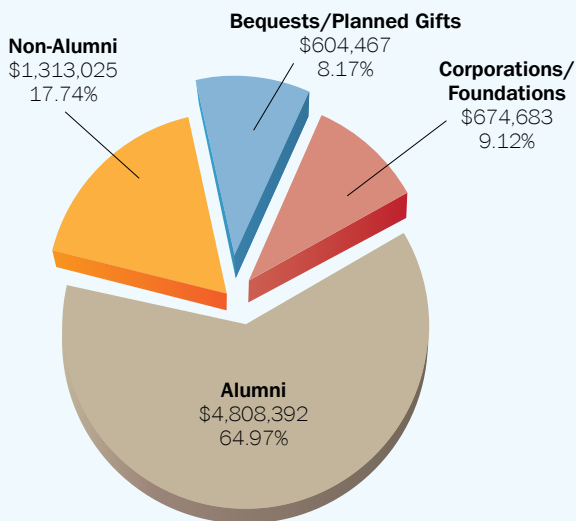
FY12 GIFTS BY CAMPAIGN

RESTRICTED GIFTS	2012	% OF TOTAL
Bearing the Torch	\$2,994,338	40.46%
Leadership Campaign	\$175,000	2.36%
Norwich Forever! Campaign	\$1,090,508	14.74%
Restricted Annual Giving	\$233,548	3.16%
TOTAL RESTRICTED:	\$4,493,394	60.72%

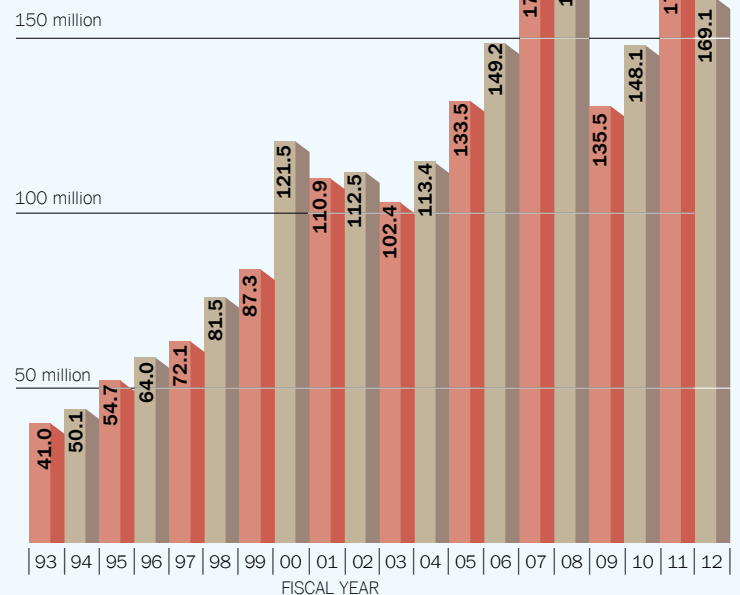
UNRESTRICTED GIFTS		% OF TOTAL
Bearing the Torch	\$1,712,781	23.14%
Leadership Campaign	\$150	0.00%
Norwich Forever! Campaign	\$940,507	12.71%
Designated to Department	\$253,737	3.43%
TOTAL UNRESTRICTED:	\$2,907,175	39.28%

TOTAL RESTRICTED FUNDS	\$4,493,394	60.72%
TOTAL UNRESTRICTED FUNDS	\$2,907,175	39.28%
TOTAL GIFTS:	\$7,400,569	100.00%

FY12 GIFT AND GRANT SOURCES



ENDOWMENT GROWTH 1993 - PRESENT
(IN MILLIONS OF DOLLARS)



“I can think of no better way to repay the University the debt we owe for a great beginning than to contribute financially to its future success.” —BILL DOW '61



BILL DOW '61 feels strongly about Norwich. So strongly that, as Class Gift Chair for his 50th reunion, he wanted to make two gifts: one for today and one for tomorrow. His gift of cash is already helping fund Norwich's current needs. His second gift is through his will—a gift that will ultimately provide scholarships for generations to come. “Making a bequest is an easy way to celebrate this wonderful university, which gave us such a significant and purposeful start to our adult lives.”

Thank you, Bill and Leslie, for your ongoing commitment, generosity, and leadership.

For 50th reunions and beyond, new bequests, charitable gift annuities, and trusts count in full toward your Class Gift.

To learn more, contact:

David Ely
802-485-2300
dely@norwich.edu



Zoran Jolevski, Macedonian Ambassador to the United States (left), with President Schneider and Dean Frank Vanecek discussing the Cyber-Defense Practicum with Professor Peter Stephenson

Continued from page 17

The Macedonian victory speaks to the overall success of the course. “To teach international students how to attack over Web-Ex—I’d have to say was pretty successful,” says Berry. For freshman Saul Costa, the program was one of the selling points when choosing Norwich. “The main reason I am here is because we have this bachelor’s degree in Computer Security, and we have this system where students get to build it, run it, and build up classrooms that people across the world use. You don’t get to do that elsewhere as an undergraduate,” Costa says. “Just last night we did a demonstration for a Chief Information Officer at a Japanese business.”

That sentiment was also expressed from overseas. Assistant Professor Saqib Ali, instructing his class in Oman, says, “...my class really enjoyed the new experience of collaborative learning: the interaction with other participants in Macedonia and at Norwich ... every lecture was very exciting for my students.” From Macedonia, Assistant Professor and Vice Rector Ustijana Rechkoska Shikoska, Ph.D, is eager for “another great endeavor with Norwich University ... Many more students will be involved ... We will equip a classroom only for Norwich!”

“Many people worry about the possibility of a future world war,” says Dr. Vanecek. “Stop worrying, it’s already happening on a 24/7 basis.” The enemy may not be sovereign nations, but small groups and individuals, some with goals as simple as anarchy and destruction. Since the nation switched from the *Cold War* to the *War on Terror*, threats are no longer limited to a country’s borders, but are anticipated from all sides, and even from within—at the heart of our computer systems. Norwich University is teaching students the skills to successfully defend against this new invasion.

Curtis Ostler is the Director of Corporate and Foundation Relations at Norwich University.

Office of Development & Alumni Relations

Laura Amell '89

Executive Secretary
802-485-2335
lamell@norwich.edu

Kevin Beal '05 M'08

Graduate Studies Alumni
and Residency Director
802-485-2876
bealm@norwich.edu

Paul Bova '88

Principal Gifts Officer
802-485-2079
pbova@norwich.edu

Anne Brown

Director, Gift Services
802-485-2390
anneb@norwich.edu

Sherri Campbell

Office Manager,
Career Development
802-485-2125
ccampbel@norwich.edu

David Casey '80

Senior Development Officer
413-531-5675
dcasey@norwich.edu

Sharon Chafe

Online Community Data Manager
and Report Writing Associate
802-485-2334
schafe@norwich.edu

Hilary Davis '09

Director, Class Giving
802-485-2674
davish@norwich.edu

Kristin Dodge

Associate Director, Donor
Relations & Special Events
802-485-2282
kdodge@norwich.edu

Lori Duff

Assistant Editor,
Alumni Communications
802-485-3329
lduff@norwich.edu

Sandy Dukette

Gift Recorder
802-485-2299
sdukette@norwich.edu

Chrissie Eastman '90

Associate Director, Donor
Relations & Special Events
802-485-2307
ceastman@norwich.edu

David Ely

Assistant Vice President,
Development
802-485-2301
dely@norwich.edu

Holly Gaudet

Administrative Assistant,
Development
802-485-2369
hgaudet@norwich.edu

Elizabeth Kennedy '01

Development Officer
785-221-8955
ekennedy@norwich.edu

James Kenny

Director, Major Gifts
802-485-2328
jkenny@norwich.edu

Pierce Kiniry

Assistant Director,
Alumni Events
802-485-2960
pkiniry@norwich.edu

Danielle Krizan

Assistant Director,
Online Community Programs
802-485-2308
dkrizan@norwich.edu

Danielle LaCavalla

Assistant Director,
Class Giving
802-485-2306
dlacaval@norwich.edu

Casey McMorrow

Assistant Director,
Class Giving
802-485-2115
cmcmorro@norwich.edu

Meghan Oliver

Assistant Director,
Career Development
802-485-2124
moliver@norwich.edu

Curtis Ostler

Director, Corporate
& Foundation Relations
802-485-2824
costler@norwich.edu

Carrie Porter

Data and Support Specialist and
Report Writing Associate
802-485-2332
cporter@norwich.edu

Laura Power

Office Manager
Alumni Center
802-485-2961
lpower@norwich.edu

Kathryn Provost

Director, Career Development
802-485-2119
kathrynp@norwich.edu

Diane Scolaro

Assistant Vice President,
Alumni & Volunteer Relations
802-485-2358
dscolaro@norwich.edu

Emily Shapiro '11

Administrative Assistant,
Alumni Center
802-485-2303 / 802-485-2100
eshapiro@norwich.edu

Kate Shaw

Director, Planned Giving
802-485-2028
kshaw@norwich.edu

Michael Stackus

Associate Director,
Maroon & Gold Athletic
Association
802-485-2903
mstackus@norwich.edu

Mark Sturgeon

Development Officer
518-522-5154
msturgeon@norwich.edu

Allison Sultan

Assistant Director,
Clubs & Events
443-878-9027
asultan@norwich.edu

Diana Weggler

Senior Editor,
Alumni Communications
802-485-2318
dweggler@norwich.edu

David Whaley '76

Vice President,
Development &
Alumni Relations
802-485-2347
davew@norwich.edu

Kristen Wright

Administrative Assistant,
Development
802-485-2300
kwright1@norwich.edu



NORWICH UNIVERSITY™

Office of Development and Alumni Relations
Norwich University
158 Harmon Drive
Northfield, Vermont 05663

Nonprofit Org.
U.S. Postage
PAID
Northfield, VT
Permit No. 35

Year-End Gift Ideas

As we approach the year's end, please remember that your charitable giving must be completed by December 31 for you to support the University AND receive a 2012 tax deduction.

SECURITIES

Gifts of stock, bonds, or mutual funds can be made electronically or by transferring paper certificates. By giving securities that have grown in value, you avoid capital gains tax.

CHARITABLE GIFT ANNUITY

In exchange for your gift of cash, low-yielding CDs, stocks, bonds, or mutual funds, Norwich will pay one or two people a high, fixed, guaranteed income for life starting today.

BEQUESTS

Including Norwich in your will or trust means no complicated tax rules to follow, plus you maintain control of your assets during your lifetime. You may gift either a dollar amount or a percentage of your estate. Example: I hereby bequeath [\$X, Y%, or the remainder of my estate] to Norwich University of Northfield, Vermont.

BENEFICIARY ARRANGEMENTS

Naming Norwich as a beneficiary of life insurance policies or retirement accounts lets you establish a future gift while maintaining control of these assets during your lifetime, and relieves your heirs of any income and estate tax due on retirement accounts, which could cost up to 80% of the account value!

PLEASE CONTACT

David Ely

Assistant Vice President, Development
802-485-2300 or
dely@norwich.edu

